

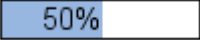




APPENDIX 3

BEST VALUE AUDIT: ACTION PLAN

Area for Improvement	Key Actions	Lead Officer	Timescale	Measure/ Intended Outcome	Status	Latest Note
<p>1. BVAR Rec.1: The Council and AHSCP to develop and deliver significant savings plans over next few years to secure financial sustainability. This will require changes to the range and scope of services being delivered.</p>	<p>AHSCP to ensure financial planning is aligned with AHSCP Strategic Plan and vice versa, with suitable change interventions identified to ensure the services are sustainable.</p>	<p>AHSCP CO</p>	<p>31 March 2023</p> <p>Propose to extend completion date to 29 February 2024</p> <p>Complete April 2024</p>	<p>AHSCP have financial and strategic plans in place which are aligned to address future service demand pressures.</p>	<p style="text-align: center;"></p> <div style="border: 1px solid black; width: 80px; margin: 0 auto; padding: 2px; text-align: center;">100%</div>	<p>Angus IJB report 16/24 (April 2024) is the latest financial planning update and confirms the IJB can balance budgets for 2024/25.</p> <p>The IJBs longer term plans will reflect outputs from a Financial Recovery Plan, a broader Service Review and from the IJB's Strategic Commissioning Plan and its associated Strategic Delivery Plan. This will ensure that financial plans remain aligned to the IJB's Strategic Commissioning Plan.</p>

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<p>2. BVAR Rec. 2: The Council needs to work better and more meaningfully with communities to engage with them to identify needs and opportunities and implement service changes that deliver the required savings.</p>	<p>Develop a Place Strategy (Framework) for Angus which will help to prioritise service delivery, including engagement with communities to understand local issues, aspirations and areas of greatest need (this action is in progress as part of Corporate Risk Register Actions AC-COR-0008)</p>	<p>Director of Vibrant Communities & Sustainable Growth</p>	<p>31 October 2022</p> <p>Agreed to extend completion date to 31 October 2024 (Report 180/23 Appendix 3)</p>	<p>We will have established a good understanding of local issues, aspirations and areas of greatest need across our communities, which will allow the Council to better manage demand</p>	<p></p> <p></p>	<p>The previous update noted the dependency on the adoption of National Planning Framework 4 (NP4) which was concluded in February 2023.</p> <p>The associated work in relation to the planning phase to develop a Place Framework for Angus is now in full progress, with staff assigned to this work which is gathering pace - it also links closely with the development of the new Local Development Plan.</p> <p>The planning phase so far has also included engagement with the corporate leadership team (CLT) to dovetail this work with strategic direction of the Council, including consideration of appropriate governance arrangements.</p> <p>The work also links closely to the development of a Strategic Needs Assessment for Angus</p>

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						<p>(SNA) which has recently been initiated.</p> <p>The Engage Angus platform is also now operational and this will provide a key tool in delivering the right outcomes to support implementation in due course.</p>
<p>3. BVAR Rec. 3: The Council should complete its implementation of the PLED programme which will improve the use of performance information and better demonstrate the impact of improvement actions.</p>	<p>Progress stages 3 and 4 of the Performance Led Programme, including the Data Project, while embedding improved practice from stages 1 and 2 into organisational culture (this action is in progress and now covered as part of Pentana Action GC-QIP-00017)</p>	<p>Service Leader (Governance & Change)</p>	<p>31 December 2023</p> <p>Agreed to extend completion date to 31 March 2028 (Report 22/24 Appendix 3)</p>	<p>We will be making better use of our data to inform our performance, along with key areas for improvement and change</p>	<p></p> <p></p>	<p>A new Data Strategy Board now been established, chaired by the Director of Finance. The work in relation to the overall PLED programme, including the development of the Data Project will be controlled through this new Board.</p> <p>As this work will continue over a 4 to 5 year period, members will receive updates on this work through other regular performance reporting mechanisms.</p> <p>The action has been marked as complete for BV Audit purposes because a more detailed</p>

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						plan is now in place and being delivered.